



Program on
Negotiation
at Harvard Law School

A University Consortium

Harvard University • Massachusetts Institute of Technology • Tufts University

This is to acknowledge that

Michael Zimpfer, M.D., M.B.A.

has participated in

Program on Negotiation for Senior Executives

Cambridge, Massachusetts

December 5-6, 2005

Robert H. Mnookin

Samuel Williston Professor of Law

Chairman, Program on Negotiation at Harvard Law School