



H A R V A R D | B U S I N E S S | S C H O O L

MICHAEL ZIMPFER
HAS SUCCESSFULLY COMPLETED
VALUE MEASUREMENT IN HEALTH CARE
MARCH 26 – 28, 2012

IN WITNESS WHEREOF
THE OFFICIAL SIGNATURE AND SEAL
ARE HERETO AFFIXED

DONE AT BOSTON, MASSACHUSETTS



MICHAEL E. PORTER, FACULTY CO-CHAIR



ROBERT S. KAPLAN, FACULTY CO-CHAIR

